

Strategic Report, Report of the Director and
Financial Statements for the Year Ended 31 March 2020
for
Steer Automotive Group Limited

Steer Automotive Group Limited (Registered number: 08239702)

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for the Year Ended 31 March 2020

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Steer Automotive Group Limited

Company Information **for the Year Ended 31 March 2020**

DIRECTOR: Mr R K Steer

REGISTERED OFFICE: 13 March Place
Gatehouse Way
Aylesbury
Buckinghamshire
HP19 8UG

REGISTERED NUMBER: 08239702 (England and Wales)

AUDITORS: WP Audit Limited
Statutory Auditors
5a Frascati Way
Maidenhead
Berkshire
SL6 4UY

Steer Automotive Group Limited (Registered number: 08239702)

Strategic Report **for the Year Ended 31 March 2020**

The director presents his strategic report for the year ended 31 March 2020.

REVIEW OF BUSINESS

The company has successfully integrated the acquisition made in the year to 31 March 2019 and has grown volume and margin during the year. The results for the financial year have not been materially impacted by measures introduced by the UK government in March 2020 to prevent the spread of the SARS-CoV-2 virus. The director responded quickly to mitigate the most significant effects of these measures and against challenging market conditions the company is well positioned to manage through a downturn in volume impacting the business following the year end.

Performance in First Quarter of the Year Ended 31 March 2021

The SARS-CoV-2 pandemic and subsequent crisis that ensued led to a dramatic reduction in claims referrals for the month of April 2020 as the country entered lockdown. The company took the appropriate steps to temporarily close some sites and furlough 60% of our staff to re-shape the business to reflect the work volumes we were receiving at the time.

The company immediately took advantage of the various Government-backed initiatives to support businesses including the Furlough Scheme, rates relief and grants plus a CBIL to ensure the company has sufficient resources to trade through the pandemic and any subsequent lockdowns.

As the initial lockdown eased, the company re-opened all locations and brought back a further 15% of our staff in the middle of May 2020. Work volumes steadily increased over the latter part of Quarter 2 2020. Cash balances at 30th June 2020 were £4.2m.

The director envisages the work volumes to continue to increase in line with the level of driven miles, as the country continues to ease from lockdown, remaining confident and positive for the outlook for the business as we progress back towards normal trading levels.

PRINCIPAL RISKS AND UNCERTAINTIES

The company's main risk derives from the volume of referred work from its major customers. This risk comprises both the overall number of motor accidents requiring repairs (which can be influenced by factors such as weather and longer term trends in automotive safety such as driver aids) as well as retaining and winning new customers with large volumes of work to refer (primarily insurers). To mitigate this risk the company continues to invest in improving operational performance, customer service and its network of depots which are all key to retaining and winning new customers. The volume of referred work is also at risk due to the effects of the SARS-CoV-2 pandemic. This risk is difficult to fully mitigate although actions have been taken to manage the cost base and cash flow to ensure that the company is well positioned to take advantage of opportunities that are created by the disruption and uncertainty.

Steer Automotive Group Limited (Registered number: 08239702)

Strategic Report **for the Year Ended 31 March 2020**

KEY PERFORMANCE INDICATORS

The key financial performance indicators during the year were as follows:

	2020
	£ s
Turnover	22,196
Gross profit margin	37.0%
Operating profit / (loss)	1,651
Shareholders' funds	2,821

The operating results have been in line with the expectations of the director. The company's key profit measure is operating profit which is a measure of the underlying profitability of the company. The results show an improvement in gross margin which has driven higher operating profit along with higher volumes.

ON BEHALF OF THE BOARD:

Mr R K Steer - Director

24 July 2020

Steer Automotive Group Limited (Registered number: 08239702)

Report of the Director **for the Year Ended 31 March 2020**

The director presents his report with the financial statements of the company for the year ended 31 March 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of accident repair specialists.

DIVIDENDS

An interim dividend of £40 per share was paid on 26 March 2020. The director recommends that no final dividend be paid.

The total distribution of dividends for the year ended 31 March 2020 will be £ 4,000 .

DIRECTOR

Mr R K Steer held office during the whole of the period from 1 April 2019 to the date of this report.

STATEMENT OF DIRECTOR'S RESPONSIBILITIES

The director is responsible for preparing the Strategic Report, the Report of the Director and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Steer Automotive Group Limited (Registered number: 08239702)

Report of the Director
for the Year Ended 31 March 2020

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the director is aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

Mr R K Steer - Director

24 July 2020

**Report of the Independent Auditors to the Members of
Steer Automotive Group Limited**

Opinion

We have audited the financial statements of Steer Automotive Group Limited (the 'company') for the year ended 31 March 2020 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the director has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The director is responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Director, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Report of the Independent Auditors to the Members of
Steer Automotive Group Limited**

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Director for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Director have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Director.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of director

As explained more fully in the Statement of Director's Responsibilities set out on page four, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determines necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

**Report of the Independent Auditors to the Members of
Steer Automotive Group Limited**

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Philippa Duckworth BSc FCCA (Senior Statutory Auditor)
for and on behalf of WP Audit Limited
Statutory Auditors
5a Frascati Way
Maidenhead
Berkshire
SL6 4UY

24 July 2020

Steer Automotive Group Limited (Registered number: 08239702)**Income Statement**
for the Year Ended 31 March 2020

	Notes	31.3.20 £	31.3.19 £
TURNOVER	3	22,195,823	11,892,307
Cost of sales		(13,992,620)	(8,235,309)
GROSS PROFIT		8,203,203	3,656,998
Administrative expenses		(6,552,087)	(2,941,015)
OPERATING PROFIT	5	1,651,116	715,983
Income from shares in group undertakings		391,153	-
Interest receivable and similar income		1,348	687
		2,043,617	716,670
Amounts written off investments	6	(391,156)	-
		1,652,461	716,670
Interest payable and similar expenses	7	(44,218)	(15,388)
PROFIT BEFORE TAXATION		1,608,243	701,282
Tax on profit	8	(323,881)	(147,938)
PROFIT FOR THE FINANCIAL YEAR		1,284,362	553,344

The notes form part of these financial statements

Steer Automotive Group Limited (Registered number: 08239702)

Other Comprehensive Income
for the Year Ended 31 March 2020

	Notes	31.3.20 £	31.3.19 £
PROFIT FOR THE YEAR		1,284,362	553,344
OTHER COMPREHENSIVE INCOME		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>1,284,362</u>	<u>553,344</u>

The notes form part of these financial statements

Steer Automotive Group Limited (Registered number: 08239702)

Balance Sheet 31 March 2020

	Notes	31.3.20 £	31.3.19 £
FIXED ASSETS			
Intangible assets	10	475,837	300,591
Tangible assets	11	1,660,300	1,672,451
Investments	12	40,100	431,256
		<u>2,176,237</u>	<u>2,404,298</u>
CURRENT ASSETS			
Stocks	13	239,250	232,607
Debtors	14	3,978,725	2,470,376
Cash at bank and in hand		<u>1,714,786</u>	<u>1,305,293</u>
		5,932,761	4,008,276
CREDITORS			
Amounts falling due within one year	15	<u>(4,878,687)</u>	<u>(3,716,748)</u>
NET CURRENT ASSETS		<u>1,054,074</u>	<u>291,528</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,230,311	2,695,826
CREDITORS			
Amounts falling due after more than one year	16	(257,929)	(1,052,547)
PROVISIONS FOR LIABILITIES	19	<u>(151,428)</u>	<u>(102,687)</u>
NET ASSETS		<u>2,820,954</u>	<u>1,540,592</u>
CAPITAL AND RESERVES			
Called up share capital	20	100	100
Other reserves	21	200	200
Retained earnings	21	<u>2,820,654</u>	<u>1,540,292</u>
SHAREHOLDERS' FUNDS		<u>2,820,954</u>	<u>1,540,592</u>

The notes form part of these financial statements

Steer Automotive Group Limited (Registered number: 08239702)

Balance Sheet - continued

31 March 2020

The financial statements were approved by the director and authorised for issue on 24 July 2020 and were signed by:

Mr R K Steer - Director

The notes form part of these financial statements

Steer Automotive Group Limited (Registered number: 08239702)**Statement of Changes in Equity**
for the Year Ended 31 March 2020

	Called up share capital £	Retained earnings £	Other reserves £	Total equity £
Balance at 1 April 2018	100	986,948	200	987,248
Changes in equity				
Total comprehensive income	-	553,344	-	553,344
Balance at 31 March 2019	100	1,540,292	200	1,540,592
Changes in equity				
Dividends	-	(4,000)	-	(4,000)
Total comprehensive income	-	1,284,362	-	1,284,362
Balance at 31 March 2020	100	2,820,654	200	2,820,954

The notes form part of these financial statements

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements **for the Year Ended 31 March 2020**

1. STATUTORY INFORMATION

Steer Automotive Group Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Immediately prior to the year end a global health and economic crisis caused by a pandemic of the SARS-CoV-2 virus emerged. The director has assessed the impact of this uncertain situation on the company. Plans have been put in place to mitigate the negative effects of the disruption caused by the pandemic and provide continuity of service to customers. Based on the information available at the date of signing of the financial statements, the director considers that the company continues to have sufficient funding available to it for the foreseeable future, that it at least 12 months from the date of signing of the financial statements. On this basis, the director considers that the going concern basis is appropriate for the preparation of the financial statements.

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows.

Preparation of consolidated financial statements

The financial statements contain information about Steer Automotive Group Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of its parent, RKS Holdings Limited, 13 March Place, Gatehouse Way, Aylesbury, Buckinghamshire, HP19 8UG.

Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2020

2. ACCOUNTING POLICIES - continued

Significant judgements and estimates

In the application of the company's accounting policies the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The company's key source of estimation uncertainty relates to the estimated useful life of purchased goodwill.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

The company's turnover is derived from the repair of motor vehicles. Turnover is recognised in line with when the work is completed. For repairs in progress at the year end, the company accrues a proportion of the turnover associated with the repair based on the percentage completion of the job.

Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2018, is being amortised evenly over its estimated useful life of twenty years.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property	- 2% on cost
Short leasehold	- Over the lease term
Plant and machinery	- 25% on reducing balance
Motor vehicles	- 25% on reducing balance

Tangible fixed assets are stated at cost or valuation, net of depreciation and any provision for impairment.

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost net of any provision for impairment.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2020

2. ACCOUNTING POLICIES - continued

Stocks

Stock, which relates to component parts used in the repair of motor vehicles, is valued at the lower of cost, calculated on an actual cost basis, and net realisable value, after making due allowance for obsolete and slow moving items.

Financial instruments

Basic financial instruments are recognised at amortised cost using the effective interest method, except for investments in non-convertible preference and non-puttable preference and ordinary shares, which are measured at fair value, with changes recognised in profit or loss. Derivative financial instruments are initially recorded at cost and thereafter at fair value, with changes recognised in profit and loss.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2020

2. ACCOUNTING POLICIES - continued

Foreign currencies

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

Other exchange differences are recognised in profit or loss in the period in which they arise except for:

- exchange differences on transactions entered into to hedge certain foreign currency risks (see above);
- exchange differences arising on gains or losses on non-monetary items which are recognised in other comprehensive income; and
- in the case of the consolidated financial statements, exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised in other comprehensive income and reported under equity.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued **for the Year Ended 31 March 2020**

3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by geographical market is given below:

	31.3.20	31.3.19
	£	£
United Kingdom	22,195,823	11,892,307
	<u>22,195,823</u>	<u>11,892,307</u>

4. EMPLOYEES AND DIRECTORS

	31.3.20	31.3.19
	£	£
Wages and salaries	6,285,009	3,229,080
Social security costs	624,697	294,912
Other pension costs	118,316	40,605
	<u>7,028,022</u>	<u>3,564,597</u>

The average number of employees during the year was as follows:

	31.3.20	31.3.19
Directors	1	1
Workshop / productive	111	69
Administration / support	93	68
	<u>205</u>	<u>138</u>

	31.3.20	31.3.19
	£	£
Directors' remuneration	<u>80,000</u>	<u>12,841</u>

Steer Automotive Group Limited (Registered number: 08239702)**Notes to the Financial Statements - continued**
for the Year Ended 31 March 2020**5. OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	31.3.20	31.3.19
	£	£
Hire of plant and machinery	40,487	22,778
Other operating leases	575,145	326,918
Depreciation - owned assets	174,886	100,140
Depreciation - assets on hire purchase contracts and finance leases	174,852	91,493
(Profit)/loss on disposal of fixed assets	(6,825)	16,474
Goodwill amortisation	16,754	2,484
Auditors' remuneration	<u>11,700</u>	<u>12,500</u>

6. AMOUNTS WRITTEN OFF INVESTMENTS

	31.3.20	31.3.19
	£	£
Impairment charge	<u>391,156</u>	<u>-</u>

Impairments relate to the transfer of pre-acquisition reserves within subsidiaries acquired affecting the carrying value of the investment.

7. INTEREST PAYABLE AND SIMILAR EXPENSES

	31.3.20	31.3.19
	£	£
Bank loan interest	-	6,575
Hire purchase	35,736	4,690
Leasing	<u>8,482</u>	<u>4,123</u>
	<u>44,218</u>	<u>15,388</u>

8. TAXATION**Analysis of the tax charge**

The tax charge on the profit for the year was as follows:

	31.3.20	31.3.19
	£	£
Current tax:		
UK corporation tax	275,140	130,341
Deferred tax	<u>48,741</u>	<u>17,597</u>
Tax on profit	<u>323,881</u>	<u>147,938</u>

Steer Automotive Group Limited (Registered number: 08239702)**Notes to the Financial Statements - continued
for the Year Ended 31 March 2020****8. TAXATION - continued****Reconciliation of total tax charge included in profit and loss**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	31.3.20 £	31.3.19 £
Profit before tax	<u>1,608,243</u>	<u>701,282</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	305,566	133,244
Effects of:		
Expenses not deductible for tax purposes	<u>18,315</u>	<u>14,694</u>
Total tax charge	<u>323,881</u>	<u>147,938</u>

9. DIVIDENDS

	31.3.20 £	31.3.19 £
Ordinary shares of £1 each		
Interim	<u>4,000</u>	<u>-</u>

10. INTANGIBLE FIXED ASSETS

	Goodwill £
COST	
At 1 April 2019	303,075
Additions	<u>192,000</u>
At 31 March 2020	<u>495,075</u>
AMORTISATION	
At 1 April 2019	2,484
Amortisation for year	<u>16,754</u>
At 31 March 2020	<u>19,238</u>
NET BOOK VALUE	
At 31 March 2020	<u>475,837</u>
At 31 March 2019	<u>300,591</u>

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued for the Year Ended 31 March 2020

11. TANGIBLE FIXED ASSETS

	Freehold property £	Short leasehold £	Improvements to property £
COST			
At 1 April 2019	420,054	124,407	226,984
Additions	-	-	157,555
Disposals	-	-	-
At 31 March 2020	<u>420,054</u>	<u>124,407</u>	<u>384,539</u>
DEPRECIATION			
At 1 April 2019	39,372	76,361	11,858
Charge for year	1,762	8,941	41,806
Eliminated on disposal	-	-	-
At 31 March 2020	<u>41,134</u>	<u>85,302</u>	<u>53,664</u>
NET BOOK VALUE			
At 31 March 2020	<u>378,920</u>	<u>39,105</u>	<u>330,875</u>
At 31 March 2019	<u>380,682</u>	<u>48,046</u>	<u>215,126</u>

	Plant and machinery £	Motor vehicles £	Totals £
COST			
At 1 April 2019	1,519,605	825,749	3,116,799
Additions	221,342	9,878	388,775
Disposals	-	(155,652)	(155,652)
At 31 March 2020	<u>1,740,947</u>	<u>679,975</u>	<u>3,349,922</u>
DEPRECIATION			
At 1 April 2019	944,619	372,138	1,444,348
Charge for year	185,887	111,342	349,738
Eliminated on disposal	-	(104,464)	(104,464)
At 31 March 2020	<u>1,130,506</u>	<u>379,016</u>	<u>1,689,622</u>
NET BOOK VALUE			
At 31 March 2020	<u>610,441</u>	<u>300,959</u>	<u>1,660,300</u>
At 31 March 2019	<u>574,986</u>	<u>453,611</u>	<u>1,672,451</u>

Included in cost of land and buildings is freehold land of £ 300,000 (2019 - £ 300,000) which is not depreciated.

Steer Automotive Group Limited (Registered number: 08239702)**Notes to the Financial Statements - continued
for the Year Ended 31 March 2020****11. TANGIBLE FIXED ASSETS - continued**

Fixed assets, included in the above, which are held under hire purchase contracts and finance leases are as follows:

	Improvements to property £	Plant and machinery £	Motor vehicles £	Totals £
COST				
At 1 April 2019	139,640	190,588	647,351	977,579
Disposals	-	-	(82,268)	(82,268)
At 31 March 2020	<u>139,640</u>	<u>190,588</u>	<u>565,083</u>	<u>895,311</u>
DEPRECIATION				
At 1 April 2019	-	-	263,826	263,826
Charge for year	27,928	54,681	92,243	174,852
Eliminated on disposal	-	-	(51,264)	(51,264)
At 31 March 2020	<u>27,928</u>	<u>54,681</u>	<u>304,805</u>	<u>387,414</u>
NET BOOK VALUE				
At 31 March 2020	<u>111,712</u>	<u>135,907</u>	<u>260,278</u>	<u>507,897</u>
At 31 March 2019	<u>139,640</u>	<u>190,588</u>	<u>383,525</u>	<u>713,753</u>

12. FIXED ASSET INVESTMENTS

	Shares in group undertakings £
COST	
At 1 April 2019	431,256
Impairments	(391,156)
At 31 March 2020	<u>40,100</u>
NET BOOK VALUE	
At 31 March 2020	<u>40,100</u>
At 31 March 2019	<u>431,256</u>

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued **for the Year Ended 31 March 2020**

12. FIXED ASSET INVESTMENTS - continued

The company's investments at the Balance Sheet date in the share capital of companies include the following:

Quicks ASR Limited

Registered office: 13 March Place, Gatehouse Way, Aylesbury, Buckinghamshire, HP19 8UG

Nature of business: Dormant (previously accident repair)

Class of shares:	% holding		
Ordinary	100.00	31.3.20	31.3.19
		£	£
Aggregate capital and reserves		100	256,225
Profit for the year		<u>-</u>	<u>198,816</u>

Prestige Car Refinishing Limited

Registered office: 13 March Place, Gatehouse Way, Aylesbury, Buckinghamshire, HP19 8UG

Nature of business: Dormant (previously accident repair)

Class of shares:	% holding		
Ordinary	100.00	31.3.20	31.3.19
		£	£
Aggregate capital and reserves		40,000	175,031
Loss for the year/period		<u>-</u>	<u>(164,557)</u>

13. STOCKS

	31.3.20	31.3.19
	£	£
Stocks	<u>239,250</u>	<u>232,607</u>

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.20	31.3.19
	£	£
Trade debtors	2,951,538	2,076,029
Amounts owed by group undertakings	623,857	236,702
Other debtors	82,520	100
Prepayments and accrued income	<u>320,810</u>	<u>157,545</u>
	<u>3,978,725</u>	<u>2,470,376</u>

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued for the Year Ended 31 March 2020

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.20	31.3.19
	£	£
Hire purchase contracts and finance leases (see note 17)	92,672	162,752
Trade creditors	2,555,258	1,744,366
Tax	120,638	161,749
Social security and other taxes	180,281	127,722
VAT	650,532	456,899
Other creditors	1,151,995	791,086
Directors' current accounts	-	100,000
Accruals and deferred income	127,311	172,174
	<u>4,878,687</u>	<u>3,716,748</u>

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.20	31.3.19
	£	£
Hire purchase contracts and finance leases (see note 17)	257,929	346,862
Other creditors	-	705,685
	<u>257,929</u>	<u>1,052,547</u>

17. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts		Finance leases	
	31.3.20	31.3.19	31.3.20	31.3.19
	£	£	£	£
Net obligations repayable:				
Within one year	15,659	90,633	77,013	72,119
Between one and five years	<u>25,497</u>	<u>97,062</u>	<u>232,432</u>	<u>249,800</u>
	<u>41,156</u>	<u>187,695</u>	<u>309,445</u>	<u>321,919</u>
			Non-cancellable operating leases	
			31.3.20	31.3.19
			£	£
Within one year			825,642	501,705
Between one and five years			2,650,294	1,754,494
In more than five years			<u>1,367,217</u>	<u>944,650</u>
			<u>4,843,153</u>	<u>3,200,849</u>

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued **for the Year Ended 31 March 2020**

18. SECURED DEBTS

The following secured debts are included within creditors:

	31.3.20	31.3.19
	£	£
Hire purchase contracts and finance leases	<u>350,601</u>	<u>509,614</u>

Hire purchase and finance lease obligations are secured over the relevant motor vehicle which is subject to the finance contract.

19. PROVISIONS FOR LIABILITIES

	31.3.20	31.3.19
	£	£
Deferred tax		
Accelerated capital allowances	<u>151,428</u>	<u>102,687</u>

	Deferred tax
	£
Balance at 1 April 2019	102,687
Charge to Income Statement during year	<u>48,741</u>
Balance at 31 March 2020	<u>151,428</u>

20. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	31.3.20	31.3.19
			£	£
100	Ordinary	£1	<u>100</u>	<u>100</u>

Ordinary shares each carry a right to vote, a right to a dividend and a right to a capital distribution in the event of a winding up or return of capital. Ordinary shares are not redeemable.

Steer Automotive Group Limited (Registered number: 08239702)

Notes to the Financial Statements - continued **for the Year Ended 31 March 2020**

21. RESERVES

	Retained earnings £	Other reserves £	Totals £
At 1 April 2019	1,540,292	200	1,540,492
Profit for the year	1,284,362		1,284,362
Dividends	(4,000)		(4,000)
At 31 March 2020	<u>2,820,654</u>	<u>200</u>	<u>2,820,854</u>

The other reserve relates to a merger reserve created on the acquisition of interests in subsidiaries by way of a share-for-share exchange.

22. ULTIMATE PARENT COMPANY

RKS Holdings Limited is regarded by the director as being the company's ultimate parent company.

23. RELATED PARTY DISCLOSURES

During the year, a total of key management personnel compensation of £ 80,000 (2019 - £ 12,841) was paid.

24. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is Mr R K Steer.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.